ALAMEDA LOCAL AGENCY FORMATION COMMISSION
COMMISSION STRATEGIC WORKSHOP

MINUTES OF SPECIAL MEETING
September 22, 2017

Martinelli Event Center, 3585 Greenville Road, Livermore, CA

1. Call to Order and Pledge of Allegiance
Chair Wieskamp called the meeting to order at 9:30 a.m.

2. Roll Call
Roll was called. A quorum was present of the following commissioners:

   **County Members:** Scott Haggerty (morning only)
   **City Members:** John Marchand
   **Special District Members:** Ayn Wieskamp, Ralph Johnson and alternate Georgean Vonheeder-Leopold
   **Public Members:** Sblend Sblendorio and alternate Tom Pico

   **Not Present:** Nate Miley, County member; Wilma Chan, alternate County member; Jerry Thorne, City member; David Haubert, Alternate City member

   **Staff present:** Mona Palacios, Executive Officer; Theresa Rude, Analyst; Andrew Massey, Legal Counsel; Sandy Hou, Clerk

   **Facilitator:** Pamela Miller, Miller Management and Consulting Group

3. Public Comment
Chair Wieskamp invited audience members to address the Commission on any matter not listed on the agenda and within the jurisdiction of the Commission. No members from the public were present.

4. Commission Strategic Workshop
In a strategic workshop facilitated by Pamela Miller, the commissioners and staff reviewed the current mission and strategic plan (developed in 2014). After some discussion, it was agreed to establish an ad hoc committee to work on revised language for the mission statement. Commissioners Johnson, Pico, and Sblendorio volunteered to be on the committee. The remainder of the day was devoted to acknowledging achievements, and discussing and prioritizing what is still relevant, as well as new and future issues that the Commission might address. Participants also talked about how they wanted Alameda LAFCo to be known. Based on the day’s discussion, important next steps were determined and assignments reviewed with general agreement that more discussion around specific priorities was needed to inform an update to the strategic plan. There will be an item on the Commission’s regular November meeting for further discussion with a draft of the final plan to be presented at the regular meeting in January 2018. Attached is a summary of notes taken during the workshop discussions by the facilitator and staff.

5. Adjournment of Meeting
The meeting was adjourned at 4:00 p.m.
6. **Next Regular Meeting of the Commission**
   Thursday, November 9, 2017, 2:00 pm at the usual location - Dublin San Ramon Services District board room in Dublin.

Attachment

Respectfully submitted,

Sandy Hou, Commission Clerk

These minutes were approved by the Commission on November 9, 2017.

Attest: 

Mona Palacios, LAFCo Executive Officer
Getting Started

Contributions to Commission

Strengths

- Special District background/knowledge
- General Public perspective w/fresh eyes
- Knowledge of Measure D & South Livermore Plan, and challenges of the residents
- Long tenure in Tri-Valley local government
- Challenge the status quo
- Network of LAFCos
- Broad public law perspective
- Support to allow others to display their highest capabilities
- Historical Knowledge of Valley
- Dedication to solving problems
- Wide range of experience/insight
- Commitment & passion to/for the community

Do More of

- More time (finding it to commit)
- Get more involved statewide
- Be more proactive – more “big picture”
- Facilitate the important conversations
- Raise public awareness
- Help Mona reach out to State legislators
- More active in representing LAFCo to CSDA
- More time to just talk outside – increase connection
- Learn as much as can as quickly as I can
- Be more proactive
- Familiarize myself with reports/issues (more time)
CURRENT MISSION AND STRATEGIC PLAN

MISSION REVIEW

Missing from Mission Statement

- Urban county reflection missing
  - Rapid growth outside County puts pressure on County
- Overseer of agencies long term
- Preserve the quality & vitality of life for current & future residents
- We work for the people
  - Quality of Life (promote)
  - Balance
  - Economic Vitality

Alameda Local Agency Formation Commission
November 13, 2014
Mission

Alameda LAFCO works with integrity to create the highest level quality of life & vitality for current and future residents of Alameda County by:

- Encouraging that government agencies provide efficient municipal services now and in the future;
- Balancing infrastructure needs for sustainable growth; and
- Conserving the environment and limited resources including prime agricultural and open space lands.
- Growth in urban and non-urban areas throughout the County

Alameda LAFCo will accomplish its mission by:

- Curbing urban sprawl, preserving and protecting open space and agricultural lands, and supporting stewardship of the environment;
- Facilitating strategic planning of infrastructure and serving as a resource to the public and local agencies to support orderly growth and logical, sustainable service provision;
- Participating in regional planning efforts such as Plan Bay Area;
- Being proactive and a catalyst for change that supports Alameda County as a great place to live and work; and
- Operating with integrity as an efficient, visionary, independent “watchdog” agency with an overview of the county’s municipal service providers.

John, Sblend, Tom (will assist Staff with revising Mission Statement)
2014-2017 Strategic Plan Review

Accomplishments
(Small group discussion reported out to large group)

Ralph/Ayn
- Eden Healthcare District
- CV San Annexation
- Fairview Fire
- Added staff
- Good use of interns
- Helping local legislators understand LAFCo
- Listening to service providers – water, wastewater, fire, garbage, internet

Staff:
Mona/Andrew
Theresa/Sandy
- Added .5 FTE analyst
- Started electronic document management
- Navigated County/LAFCo relationship
- More commissioners to CALAFCO events and Board Members
- ETHD, FFPD, Happy Valley, CV San Canyonlands
  - Shine a light on municipal services and the transition from rural to more urban needs.
- LAFCo asserted a role for itself

Scott/Tom
- Learning about issues through presentations at meetings
- Met MSR minimum objectives
- Increased public involvement
- Forced FFPD to be more responsive
- Our members active statewide

John/Sblend
Georgean
- Eden Township HD – special studies & multiple hearings in local neighborhoods
- FFPD became more responsive & effective
- Pleasanton out-of-area service connections – Remen Tract, Happy Valley
- Livermore – Pleasant View Lane
- Two reps from Alameda LAFCo elected to CALAFCO
- Numerous MSRs completed
- Engaged with State representatives
- Staff involved statewide
- Maintained and added staff
## PRIORITIZING AND CATEGORIZING CURRENT/FUTURE ISSUES

<table>
<thead>
<tr>
<th>Issue</th>
<th># votes</th>
<th>Formal Authority (CKII)</th>
<th>Informal Authority (LAFCo as resource)</th>
<th>Internal</th>
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<tr>
<td>1. Island annexations</td>
<td>6</td>
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<td>2. Water supply &amp; availability including recycled water</td>
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<td>3. Accommodating population growth while maintaining quality of life</td>
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<td>4. Ag and open space preservation &amp; urban growth boundaries</td>
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<td>5. Climate change adaptation</td>
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<td>6. LAFCo independence</td>
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<td>7. Comprehensive study of unincorporated areas &amp; disadvantaged unincorporated communities (DUCs)</td>
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<td>8. Aging infrastructure</td>
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<td>10. Cooperation/regionalization of services and/or service agencies</td>
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<td>11. Administrative improvements</td>
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<td>12. Sustainability model for 2040</td>
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<td>13. Governance of local agencies</td>
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### THE ALAMEDA LAFCO STORY

What is the story you want to tell and how will you tell it?

- Effectively functional, professional commission
- Successes – diversity with inclusion of citizens and stakeholders
- Prevention of State taking over local issue
- Real citizens taking control successfully
- Primary overseer of Alameda County’s provision of municipal services and protector of open space
- Value of LAFCo (& MSRs)
- Kept it legal
- Educate people about what we do
- More adept at outreach

### CRITICAL NEXT STEPS

**Parking Lot/Action**

- Mission Ad-hoc Committee *(John, Sblend, Tom)*
- Presentation on DUCs
- Policy Committee – Island Annexations *(John, Ralph, Tom)*
- Policy Committee – Out-of-Area Service Agreements for ag