ALAMEDA COUNTY
BOARD OF SUPERVISORS'
HEALTH COMMITTEE

Monday, June 8, 2015
9:30 a.m.

Supervisor Wilma Chan, Chair
Supervisor Keith Carson

Location: Board of Supervisors Chambers – Room 512 5th floor
County Administration Building
1221 Oak Street, Oakland, CA 94612

Summary/Action Minutes

I. Dental Health Disparities: What Can We Do in Alameda County?

Attachment

Dr. Bahar Amanzadeh, Director, Office of Dental Health, Public Health Department, presented a PowerPoint presentation on Dental Health Disparities in Alameda County.

The presentation included an overview of dental health and overall well-being, prevalence of dental caries, disparities, provider capacity, access to care barriers and solutions for prevention and treatment.

Dr. Amanzadeh recommends: 1) Every child should have a dental home by age 1; 2) integrated preventive models throughout the County; 3) reducing the prevalence of disease by 75%. Dr. Amanzadeh stated that her goal is to have no untreated urgent dental needs in children and adults.

Supervisor Chan and Supervisor Carson thanked Dr. Amanzadeh for the presentation.

Purpose:
☐ Report progress
☒ Advocacy or Education
☐ Request Health Committee Recommendation or Position
☐ Other:

This item was informational only and required no Committee action.

II. Connecting Kids to Coverage Schools Initiative Update

Attachment

Randy Morris, Assistant Agency Director, Social Services Agency, Tracey Schear, Director, Center for Healthy Schools and Communities, Health Care Services Agency, Diane Domestici-Durham, Project Director, Connecting Kids to Coverage (CKC), Social Services Agency and Jessica Woodward, Policy and Planning Coordinator, Center for Healthy Schools and Communities Health Care Services Agency presented a PowerPoint presentation on the Connecting Kids to Coverage Schools Initiative.

In 2010, Kathleen Sebelius, then US Secretary of Health and Human Services presented the “Sebelius Challenge” to connect children that were eligible to health care coverage. The Board of Supervisors of Alameda County accepted that challenge and approved a resolution to that effect in March of 2011.

The Social Services Agency in partnership Health Care Services Agency’s Center for Healthy Schools and Communities joined with the Oakland, Hayward and San Leandro Unified School Districts and developed a pilot project to keep children with coverage. The project, Connecting Kids to Coverage Schools Initiative was funded by a 2-year Connecting Kids to Coverage grant.
Key findings from the project note that school districts are emerging as trusted channels for reaching and enrolling uninsured children and families across an entire district. In addition, families are responding to targeted, consumer-oriented outreach from the project. The harder to reach populations are responding and a central family resource center provides important support beyond what is typically offered at a one-time school based enrollment event.

A final evaluation report prepared by Bright Research Group will be completed in fall of 2015 and the Health Care Services and Social Services Agencies are committed to continuing in-kind enrollment technicians and health insurance technicians at school sites. The Health Care Services Agency has committed to continuing to fund projects in the three school districts.

**Purpose:**

- Report progress
- Advocacy or Education
- Request Health Committee Recommendation or Position
- Other:

This item was informational only and required no Committee action.

### III. St. Rose Update

Alex Briscoe, Director, Health Care Services Agency, gave a brief oral update on St. Rose Hospital.

Historically the County has supported St. Rose Hospital with Measure A funds for $2 million annually and the Health Care Services was able to get those funds matched through state programs.

The IGT environment has changed over the last few years and it has taken new strategies to gain access to support. St. Rose is a foundational provider in the County’s safety net and over 45% of patient care is provided to Med-Cal recipients, with an extremely busy emergency room.

After the financial struggles of the independent hospital after its separation from its parent company, it was left as one of the few disproportionate share hospitals in the state. It has been difficult to stand alone in the current health care economy.

With the help of the State, the Health Care Services Agency and St. Rose have secured a $50 million loan, and added a 5th floor to the hospital. In addition new leadership was brought in and Alecto Healthcare has been contracted to operate the hospital.

However, there have not been enough supplemental payments for St. Roses’ operating losses. The Health Care Services Agency achieved $16 million last year for the hospital through leveraging funds. St. Rose is in a similar situation this year and HCSA is short $6 million to achieve the IGT opportunity. The Agency has been in discussions with the County Administrator’s Office and requests County support to help fill the gap.

### Speakers

Roger Krissman, Chief Financial Officer, St. Rose Hospital, presented a letter to the Committee that outlines the need for continued funding for St. Rose Hospital. Currently the hospital serves 11% - 15% of the County indigent patients.

Dr. Clifford Wong, physician at St. Rose, urged the County to continue their financial support for St. Rose Hospital to care for the underserved in the community and is vital as a safety net hospital.

Johan Klehs – No comment.
Donald Waters, Executive Director, Alameda Contra Costa Medical Association (ACCMA), stated that ACCMA supports the continuation of funding for St. Rose Hospital and urged the County to continue to its support.

**Purpose:**
- ✔️ Report progress
- ☐ Advocacy or Education
- ☒️ Request Health Committee Recommendation or Position
- ☐ Other:

**Recommendation from Health Committee:** The Board of Supervisors will have continued discussion on financial support for St. Rose Hospital.

### IV. Alameda Health System Financial and Operations Update

Attachment

David Cox, Chief Financial Officer, Alameda Health System, presented a PowerPoint presentation on AHS’ finance and operations status report.

AHS forecasts that as of June 30, 2015 their Net Negative Balance (NNB) will be at or below the target of $150 million. The forecast also includes $24 million take-back for overpayment on the 2014 Medi-Cal Waiver.

**April 2015 Financial Results**

- Loss of $1.4 million, $19 million to date
- Patient volumes are down significantly and AHS believes it has gained market share
- AHS received IGT reimbursement totaling $2.375 million from Alameda and San Leandro Hospitals
- Measure A receipts are better than expected and includes an additional $835,000

The AHS Management Team will submit the Fiscal 2016 Operating and Capital Budgets to the AHS Finance Committee on Wednesday, June 17, 2015. The AHS Budget Oversight Committee completed an independent and comprehensive review of key aspects of the budget by independent teams. The primary objective has been to establish accountability over the budget and have confidence that the budget is reasonable and can be implemented.

AHS requests approval for a five percent (5%) Earnings Before Interest Taxes Depreciation Amortization (EBITDA) margin. In addition the 5% EBITDA target, AHS is focused on reducing full-time equivalent (FTEs), salary and benefits and achieving incremental improvements in all business units.

**Purpose:**
- ✔️ Report progress
- ☐ Advocacy or Education
- ☐ Request Health Committee Recommendation or Position
- ☐ Other:

**PUBLIC COMMENT:** None.

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